JUL 1 3 2026

To: President Philip Oldham

Via: Dr. Clare Stinson

024

From: John Liu, Vice President for Research

RE: Uniform fringe benefit rate for sponsored projects



practices at Tennessee Tech University. In the past year, our staff has used a formula derived from the highest possible coverages of retirement and healthcare expenditures. While this conservative approach simplified the calculation, it clearly overestimates the costs of real fringe benefits. As a